GLOSSARY OF STRATEGIC PLANNING TERMS

Here is a list of some of the common terms used in strategic planning – and their definitions.

Purpose: A succinct statement of why the organization exists.

Mission: A succinct statement that defines what the organization does, for

whom, and why.

Vision: A clear statement of the future results or end state that the

organization intends to achieve.

Core Values: The bedrock values and behaviors that an organization considers

essential to its success – such as integrity or customer service.

Goals: The outcomes or results the organization wants to achieve.

Objectives: More specific milestones toward achieving the goals (still part of

the "what"), over a defined period of time.

Strategies: Initiatives that the organization undertakes to achieve the goals

and objectives (the "how").

Actions: Key steps to be taken to achieve the strategies.

Metrics: Measures that an organization or team uses to assess success.

Targets: Specific levels of a given metric that an organization or team wants

to achieve.

Operating The rules that a team uses to guide its communication and

Principles: decision making.

Key Performance Specific metrics and targets used to gauge team and individual

Indicators (KPIs): performance.